# Another Insight Quiz

## Put your consumer head on!

We will show you a picture of a product



Hold up the "like" if you think this product has a strong consumer insight at the heart



Hold up the "dislike" if you think it does not have a strong consumer insight at the heart









## Hutzler 571 Banana Slicer

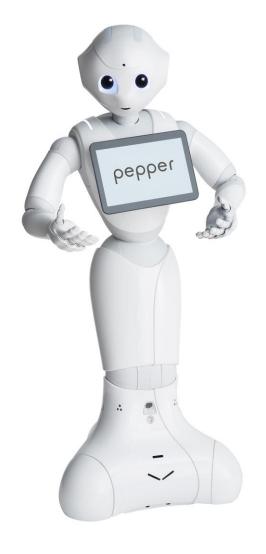




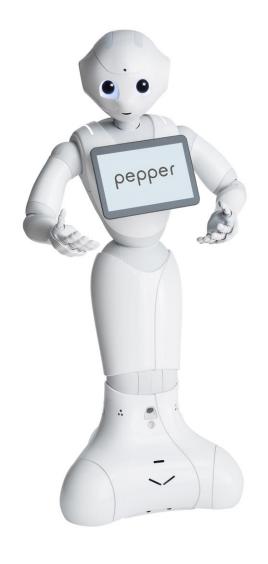


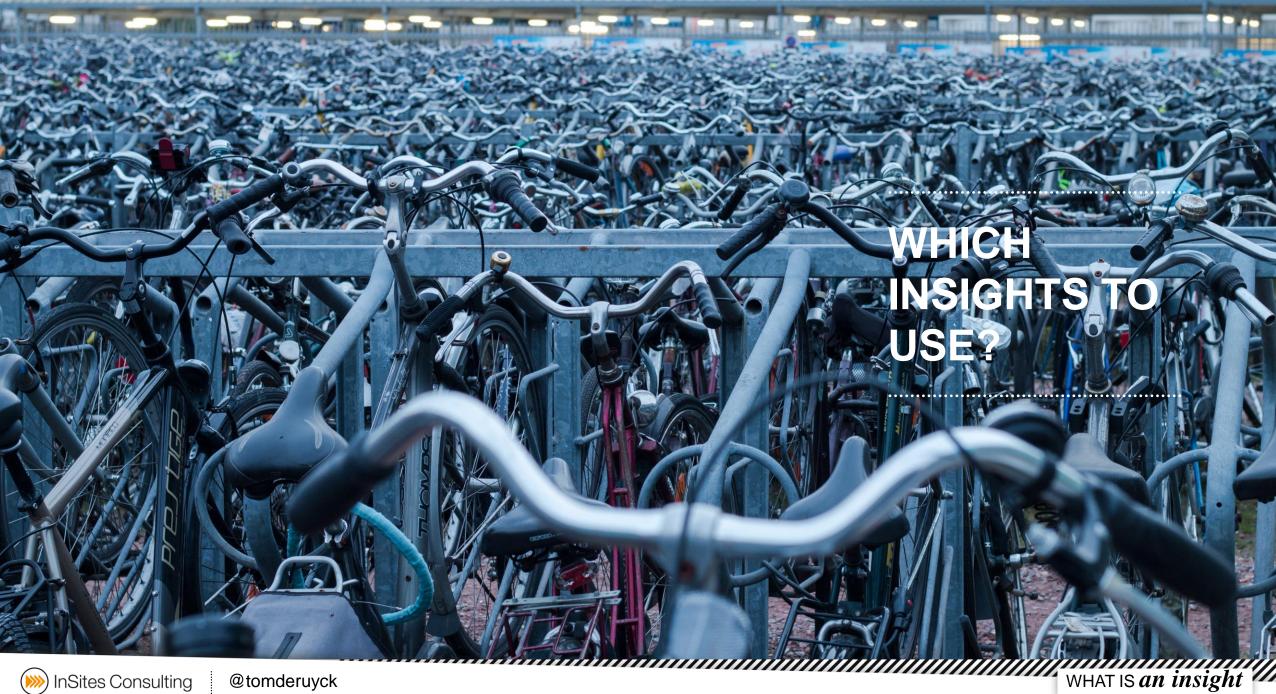




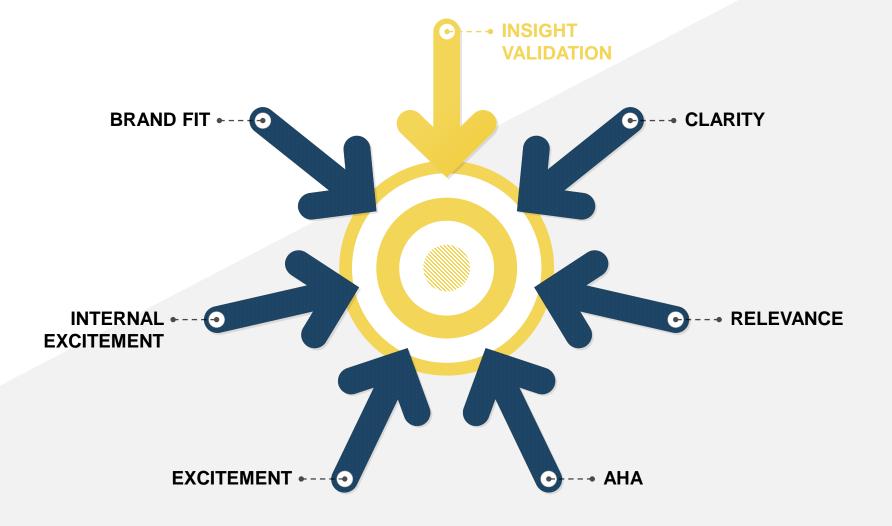








## PERHAPS SOME FORM OF INSIGHT VALIDATION?



Consider some form of validation or screening to choose which insights to prioritize

There are different kinds of insights but with the same DNA at the core

**OUR INSIGHT FORMULA** 

It's me x Aha! x ♥ = O-

'Insight led' is becoming the new norm built around consumer 'relevance'.

Insights go beyond observations, facts and data – we need to deeply understand motivations.

One insight can lead to many great products and activations.







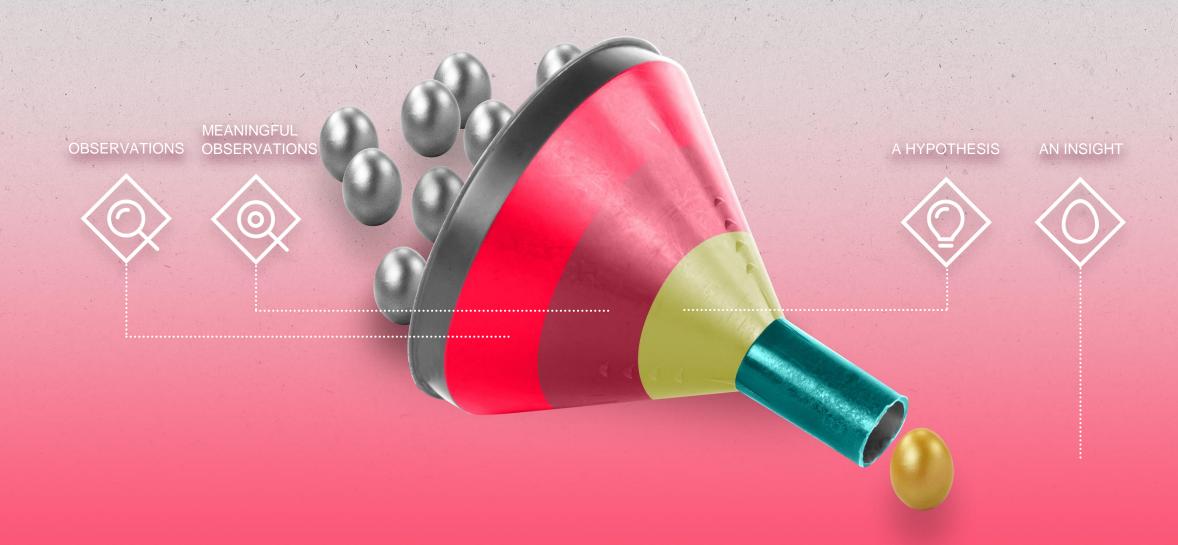


#### In-sight |'in.sit|



short 'consumer story' articulating an unmet need that can drive (category) behavior change; ultimately leading to a competitive advantage.

## We will use a framework for *building* and *writing* insights





## Lets start with observations

Transformation of an insight





### Love thy observation

#### **DNA** of a great insight

Observations (including facts, trends, big data etc) are a vital part of the insight generation process, we should not undervalue them.

They are in the DNA of a great, discriminating consumer insight.





## Observation

[ob-zur-vey-shuh n]

#### NOUN

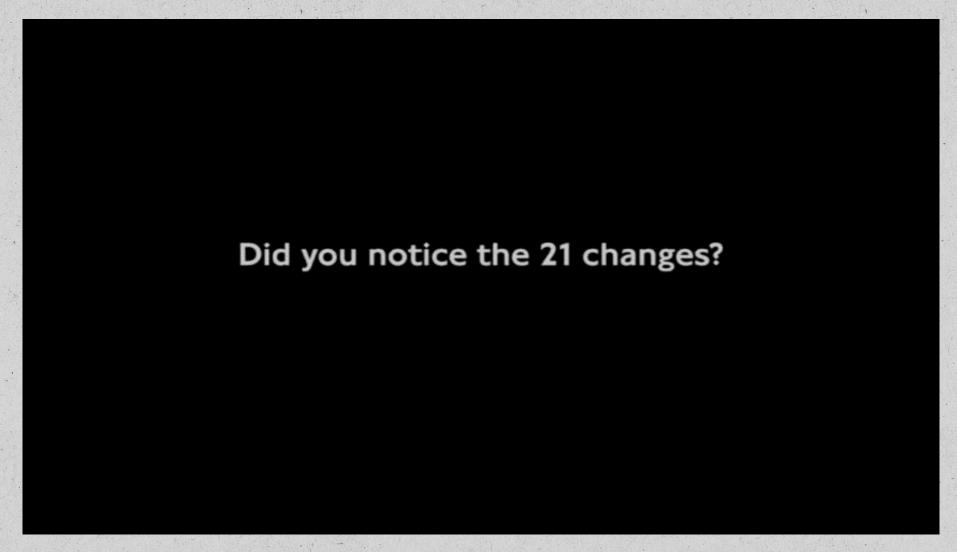
- 1. an act or instance of noticing or perceiving.
- 2. an act or instance of regarding attentively or watching.
- 3. the faculty or habit of observing or noticing.



### Observation is not as easy as the dictionary might suggest...

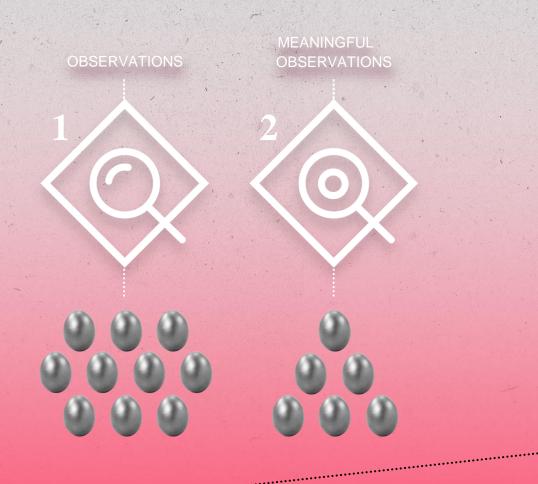


#### How many changes?



## Which observations should we focus on?

Transformation of an insight







## Meaningful observation

A striking or interesting observation based on research data that is relevant for the wider business issue or project



#### What can be meaningful?

1

#### **EMOTION**



When strong and emotional language is used in consumer quotes

"I really hate it when I have to pick up my kids from the school, its like a warzone"

2

#### **FRICTION**



When you can detect a consumer friction or frustration

"I try to buy my vegetables loose to avoid packaging but it's difficult when you're in a hurry" 3

#### **REPETITION**



Things that have been stated so many times before they point to a real issue.

"Beer makes you fat"

4

#### SAY/DO GAP



When there seems to be a 'paradox' in what consumers say and do

They said: "When I go shopping I stick to the items on my shopping list' But: When you examine their shopping basket there is a lot of 'impulse' items in there 5

#### **SURPRISING!**



Observations that you find personally surprising

"The top aspiration of GenY is to become a parent (39%)"



#### OBSERVATION CARD

I have noticed that...

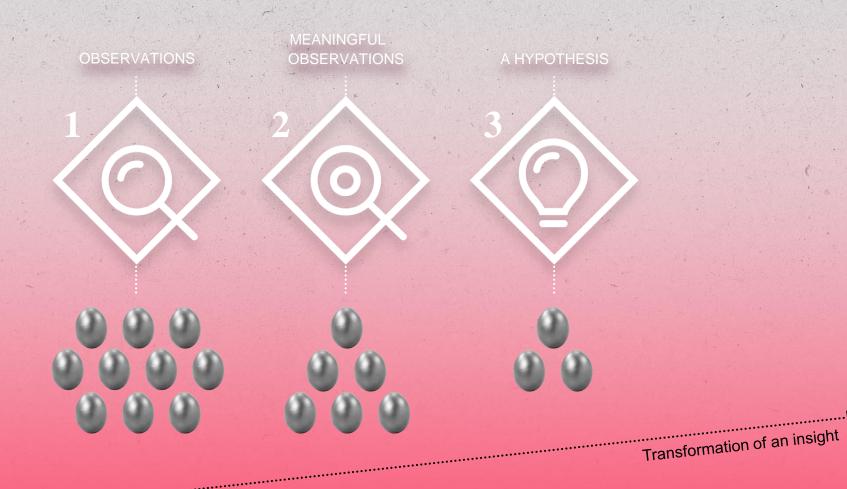
In ethnographic research we noticed that many consumers were putting quite some efforts into cleaning their home (floors) before receiving visitors.







### Lets add a hypothesis







## **Hypothesis**

[hahy-poth-uh-sis, hi-]

An *interpretation* of the observation explaining the *underlying cause or driver* behind the observation



#### **ADDING THE 'WHY' LAYER**



#### Keep asking Why?

You said that buying fresh apples is important when you buy, why is freshness so important to you?

Why is tastiness so important to you?

Why is it so important to you that your children eat apples?

Why is the health of your children so important to you?

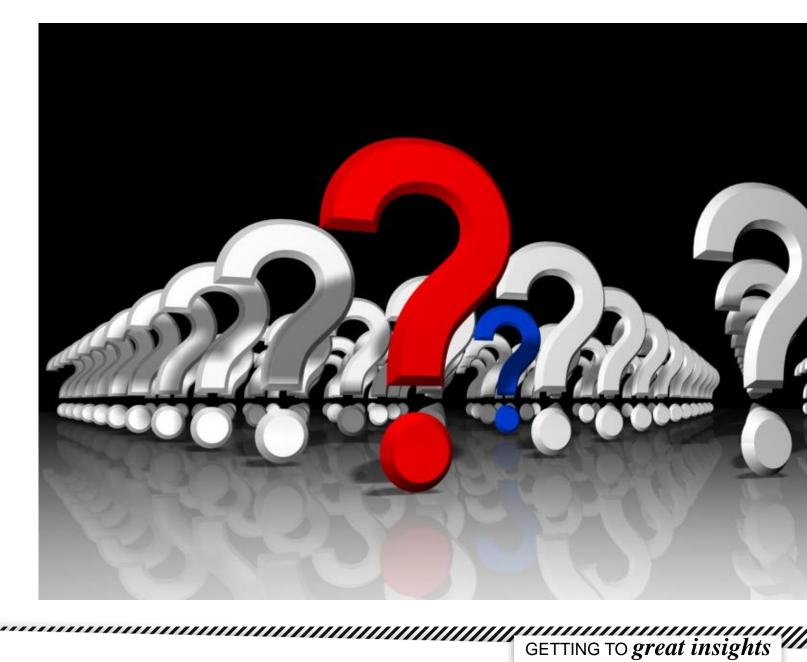
Because I believe fresh apples have the best taste

If the apples are tasty, my children like to eat them as a snack, otherwise they refuse. Because I believe eating apples is good for their health

Because I want to be a good parent and take care of my family

THE REAL MOTIVATION IS NOT ALWAYS AT THE SURFACE

**OBSERVATIONS CAN HAVE MULTIPLE HYPOTHESES** 



#### **Confirm hypotheses**

#### Do we have evidence?

Distinguish between 'confirmed' and **IWIK** (I wish I knew) hypotheses.





### HYPOTHESIS CARD

Pin or write your observation card(s) here

In ethnographic research we noticed that many consumers were putting large efforts into cleaning their home (floors) before receiving visitors.

#### Why? Why? Why?

I guess this is because (try to include motivation) ...

Consumers feel an element of shame or embarrassment if their home does not feel tidy before they have guests over. The state of the home reflects on them.

There are quite some efforts needed here.

Where?

At home.

Particularly on short term notice of visit.

Who?

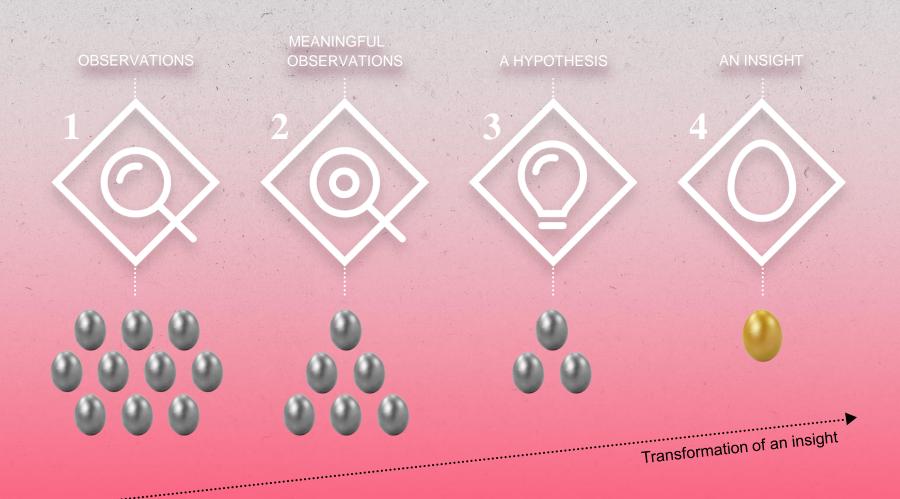
Working professionals over-represented.







## Building an insight around validated hypotheses





## **In-sight** |'in.sit|



short 'consumer story' articulating an unmet need that can drive (category) behavior change; ultimately leading to a competitive advantage.

## In DNA insights are all the same, but the *content* or *story being told* can be different.

BRAND

COMMS

PRODUCT

PACKAGING

SHOPPER

Can be category related or a general life ambition

Can be category related or a general life ambition

Tends to be more category related but can be general life ambition

Tends to be category related

Tends to be category related

Highly emotional

Highly emotional

More functional

More functional

More likely aspirational

More likely friction solving





## **Insight articulation**

### Writing an insight is a skill

Our finalized insight should read like a stort story as if spoken from the consumers lips.







#### **CONTEXT**

Where an insight is situated.

#### **BEHAVIOUR**

What does the target do in this context or situation?

#### **MOTIVATIONS**

Why do they behave this way? What is the friction or aspiration in their behaviour?

#### DESIRED OUTCOME

What does the consumer really want? What is the best outcome? (do not mention concrete product solutions)





#### **CONTEXT**

Where an insight is situated.

At home, when I have guests over, especially if at short notice

#### **BEHAVIOUR**

What does the target do in this context or situation?

#### **MOTIVATIONS**

Why do they behave this way? What is the friction or aspiration in their behaviour?

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#### CONTEXT

Where an insight is situated.

At home, when I have guests over, especially if at short notice

#### **BEHAVIOUR**

What does the target do in this context or situation?

I tend to **spend a lot** of time cleaning the house (floor) to prepare for my guests

Can also be a **rush to** be ready

#### **MOTIVATIONS**

Why do they behave this way? What is the friction or aspiration in their behaviour?

#### **DESIRED OUTCOME**

What does the consumer really want? What is the best outcome? (do not mention concrete product solutions)





#### **CONTEXT**

Where an insight is situated.

At home, when I have guests over, especially if at short notice

#### **BEHAVIOUR**

What does the target do in this context or situation?

I tend to spend a lot of time cleaning the house (floor) to prepare for my guests

Can also be a **rush to be ready** 

#### **MOTIVATIONS**

Why do they behave this way? What is the friction or aspiration in their behaviour?

It's important to me that my house looks clean, because I want them to see I am a tidy person.

This can take more time than I have!

#### **DESIRED OUTCOME**

What does the consumer really want? What is the best outcome? (do not mention concrete product solutions)





#### **CONTEXT**

Where an insight is situated.

At home, when I have guests over, especially if at short notice

#### **BEHAVIOUR**

What does the target do in this context or situation?

of time cleaning the house (floor) to prepare for my guests

Can also be a **rush to be ready** 

#### **MOTIVATIONS**

Why do they behave this way? What is the friction or aspiration in their behaviour?

It's important to me that my house looks clean, because I want them to see I am a tidy person.

This can take more time than I have!

#### **DESIRED OUTCOME**

What does the consumer really want? What is the best outcome? (do not mention concrete product solutions)

I wish there was a way to quickly and efficiently clean my house whenever guests drop by



'When I have guests over, it's important to me that my house looks clean, because I want them to see I am a tidy person. However thorough cleaning can take a lot of time and sometimes I get guests at short notice. I wish there was a way to quickly and efficiently clean my house whenever guests drop by'



## Can you guess the product?



**MEANINGFUL OBSERVATION** 

In ethnographic research we noticed that many consumers were putting efforts into cleaning their home (floors) before receiving visitors.



#### **HYPOTHESIS**

Consumers feel an element of shame or embarrassment if their home does not feel tidy before they have guests over. The state of the home reflects on them.

There are quite some efforts needed here.



#### **INSIGHT**

'When I have guests over, it's important to me that my house looks clean, because I want them to see I am a tidy person. However thorough cleaning can take a lot of time and sometimes I get guests at short notice. I wish there was a way to quickly and efficiently clean my house whenever guests drop by'



Your final insight is a consumer story combining context, behaviour, motivations and desired outcome.

Choose whether to use a generic 'human truth' level insight for your product versus category linked..

Build your insights on validated hypotheses.

A process for getting to insights

Building an insight around validated hypotheses

MEANINGEL COSSERVATIONS

A HIPOTHESIS

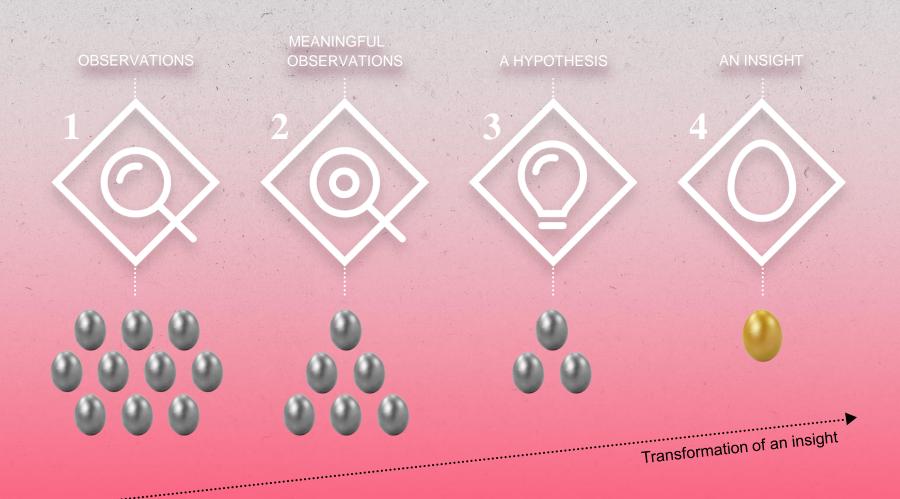
ANNINGERT

Transformation of an insight

It is important to select the most **meaningful observations** from all your data.

There can be multiple layers of motivation; we need to move away from the surface and understand what really motivates people.

## Building an insight around validated hypotheses







## INSIGHT WRITING (30 min)



## It is time for the real work now: let's write some insights already!

Let's write an insight to support a product innovation team.

Join your allocated group and take a look at the **HYPOTHESIS CARD** in this pack.

Make a first draft of a CONSUMER INSIGHT paying attention to the 'building blocks'

- What's the context?
- How is the consumer behaving?
- What is their motivation? What is the friction/aspiration?
- What is their desired 'end-state'?

Make use of the insight writing tips and checklist!

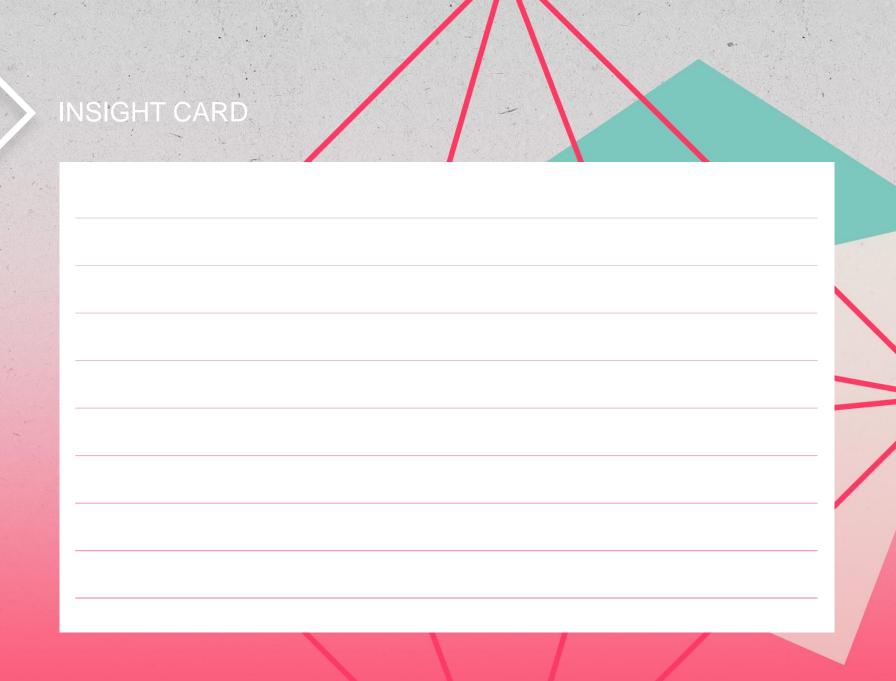
### GOAL

Based on hypotheses start to formulate consumer insights



CONTEXT	BEHAVIOUR	MOTIVATIONS	DESIRED OUTCOME
Where an insight is situated.	What does the target do in this context or situation?	Why do they behave this way? What is the friction or aspiration in their behaviour?	What does the consumer really want? What is the best outcome? (do not mention concrete product solutions)









### REVIEW AN INSIGHT

1. What is the tension to solve?

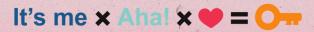
- Aspiration
- Friction

Are all the ingredients here?

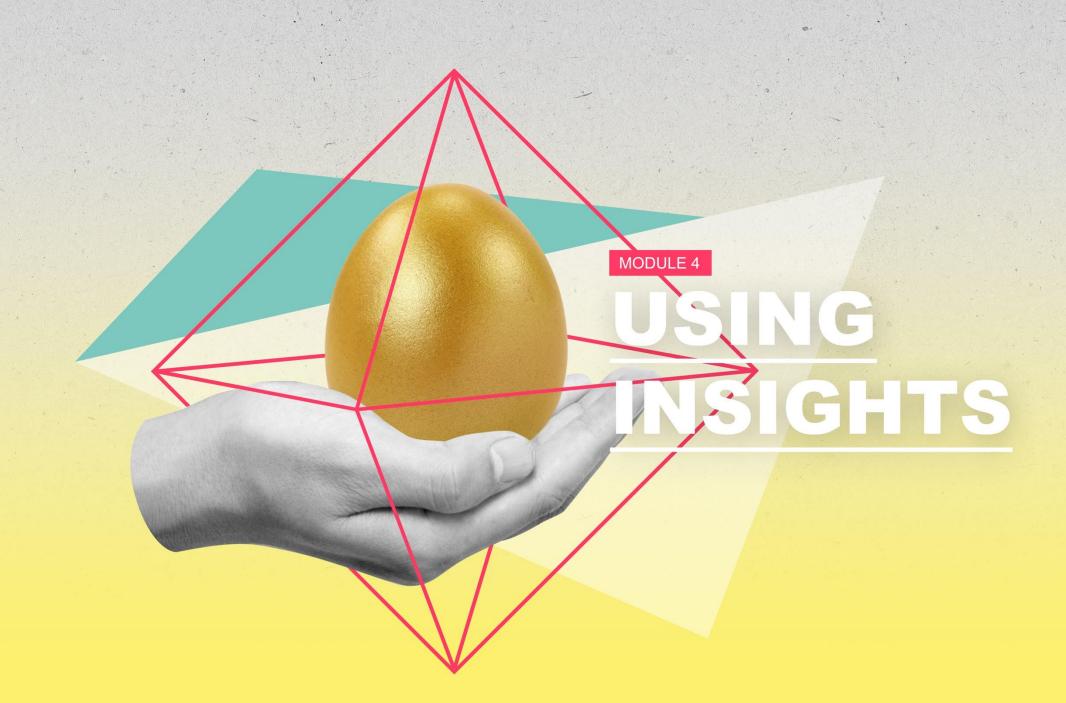
- #1 Context

  Is it clear where an insight is situated?
- #2 Behaviour
  What does the target do in this context or situation?
- #3 Motivation
  Why do they behave this way?
  What is the friction or aspiration in their behaviour?
- #4 Desired End

3. Review the formula



- Relevance
  Is it recognisable
  and real?
- Freshness
  Is it a new way of looking at things?
- Does it create an emotional desire to change?



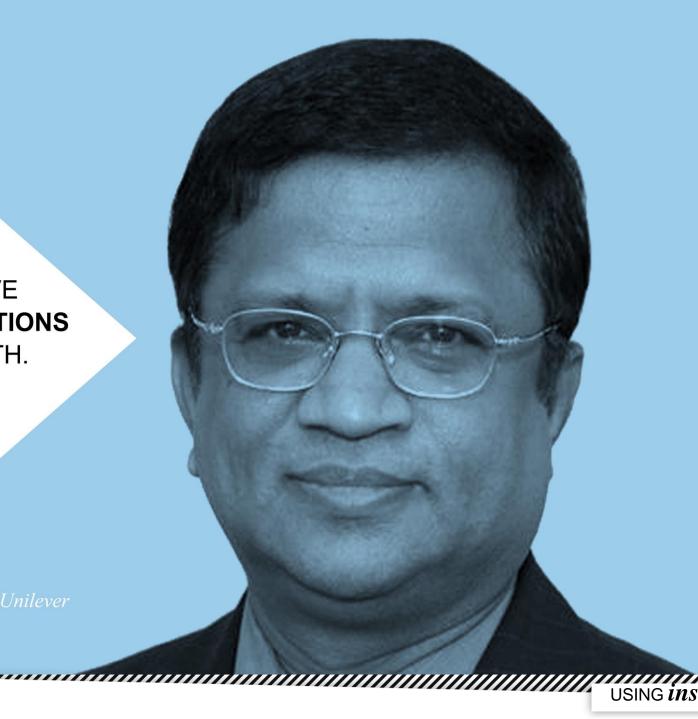


"PROVIDE
PROVOCATION AND
INSPIRATION THAT DRIVE
TRANSFORMATION AND ACTIONS
THAT GENERATE GROWTH.

THE **INSIGHT** IS THE HIDDEN, UNDERLYING DRIVER"

@ssthanunathan Senior Vice President CMI Unilever

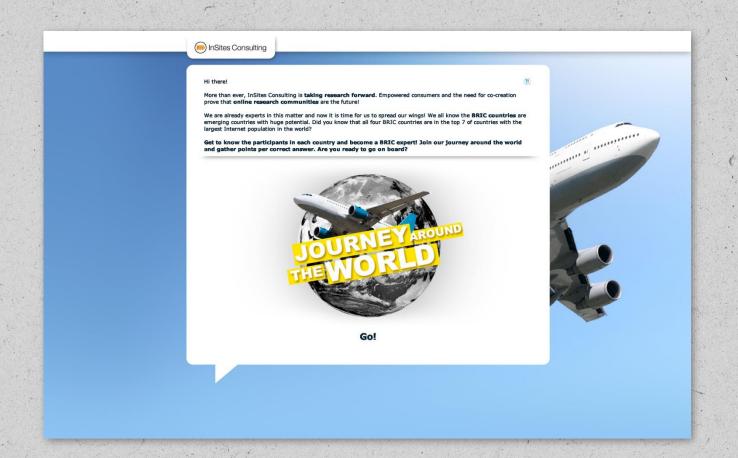
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## Internal

## Engage INSPIRE ACTIVATE







## Internal

## ENGAGE Inspire ACTIVATE





## Internal





MULTIPLE TOUCHPOINTS

SNACKABLE CONTENT

LEARNING EXPERIENCE

CURATED INSIGHTS

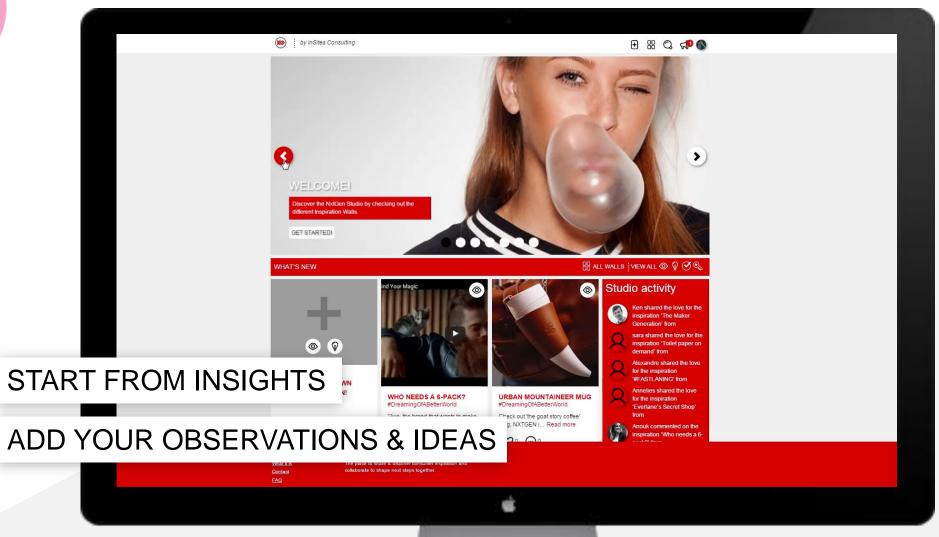




# INTRODUCING THE *insight* ACTIVATION STUDIO









## Meet *Galvin* – Our Al-driven Chatbot



# WHAT DOES THIS MEAN FOR MY BUSINESS?

- · What new elements have you learned today?
- What would you change tomorrow in your business or function?
- Which other people or functions in your organization would or should hear this?



