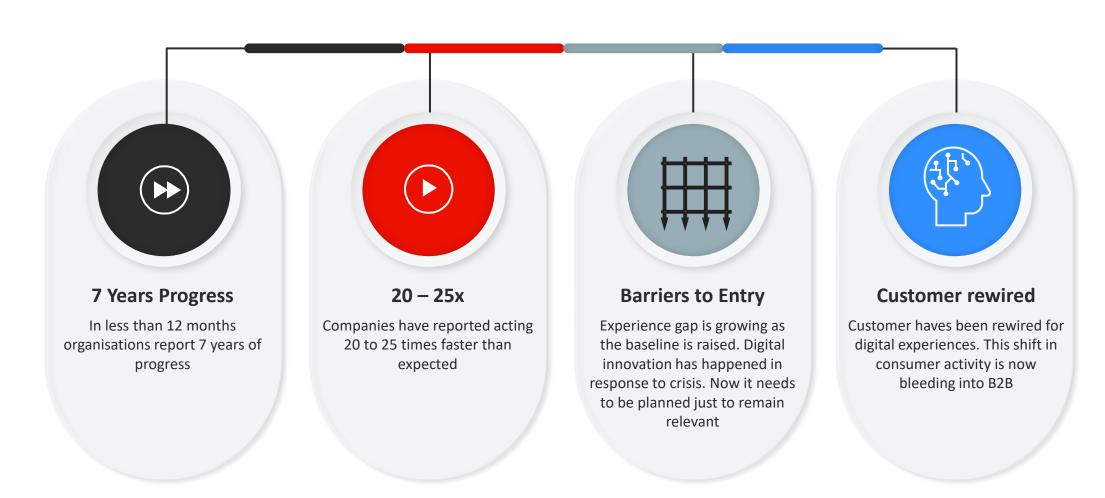


Trend 1: Change is Accelerating



On most fronts companies say they have been racing

Over the past 2 years business have been forced to accelerate how they interact with customers





Marketing, I think, has changed forever. Because in many ways, the intersection between marketing strategy, customer experience strategy, and business strategy has become very much intertwined. And so, the insights that we have as marketers are informing the way we need to build experiences, and the way that we're building experiences is actually becoming the business strategy ...

Patrick McLean

SVP & Chief Marketing Officer, Walgreens

Trend 2: The customer demands are increasing





As today's work is driven by a digital-first mindset, there's an added urgency for a compelling experience at each step in a customer's journey.

Susie Emmerling

VP of Marketing Operations, ServiceNow

Trend 3: Employees Experience and Organizational Change

MORE LESS



...Digital is a unity of effort. You have to be able to master the complexity of the technology but even more important, is that you manage the cultural transformation which is coming with the digital transformation

Michael Nilles

Chief Digital and Transformation Officer, Henkel

Trend 4: Regulatory Changes





There's a concept of villages now, and across the world, you can't come with one monolithic approach, especially about how you're going to understand and interact with your customers and the personalization, whether it's through regulation through the government agencies in each country, or region, or just the expectations of the customers, we have to be much more adaptable

Shaun Braun

Senior Vice President, Digital Transformation, 3M

Trend 5: Ecosystem Changes



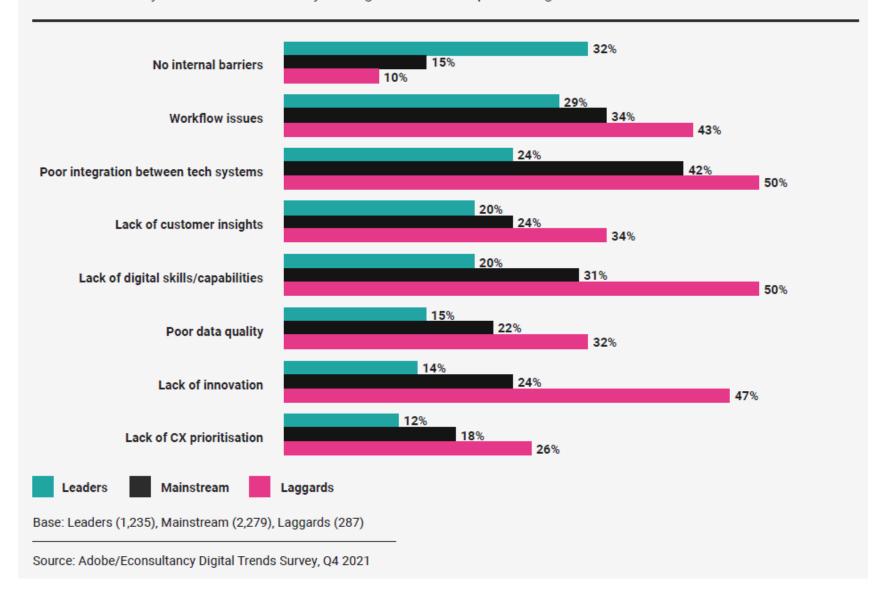


Trend 6: Skills Demand is Changing



What is holding your marketing/customer experience organisation back, if anything? Please check any internal barriers that your organisation is experiencing.

Please check any internal barriers that your organisation is experiencing.



Trend 7: Collaboration



"What if we don't change at all ...
and something magical just happens?"



If IT can provide the right data then marketing can take that data and use it in the right way. Being able to do that in real-time together to understand the customer journey, and end-to-end customer experience is absolutely key.

Belinda Finch

Chief Information Officer, Three





