

BUILDING A LOVEABLE BANK

CX MATTERS MORE THAN EVER, DO IT CONSCIOUSLY!

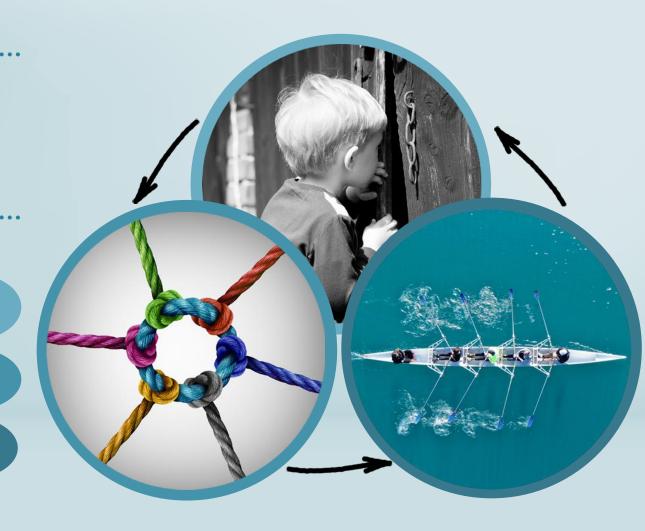
TENGERDI LAURA, CCXP HEAD OF MARKETING AND CX

Great CX The 3 Cs

CURIOSITY

CONNECTIONS

COMMITMENT





OUR VISION

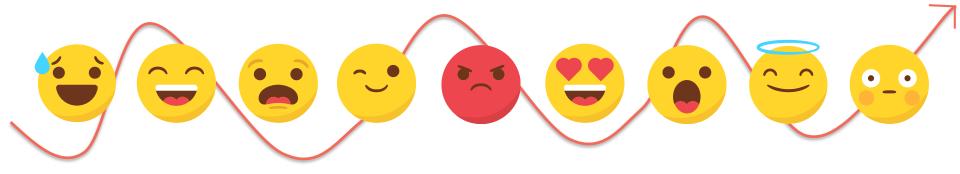
& EMOTIONS

CHALLENGES

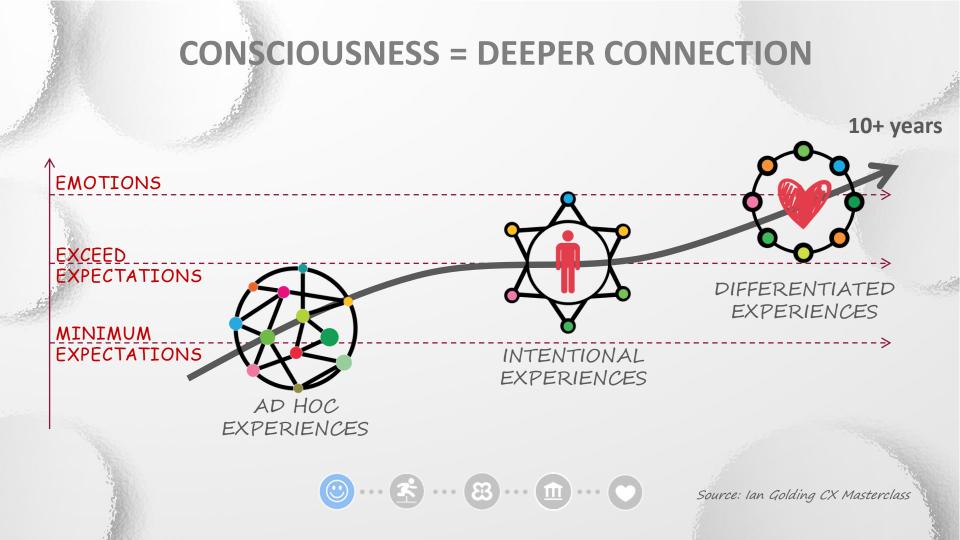
LOVEABLE BANK

FRAMEWORK

OUR EMOTIONS ARE CHANGING



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BUDAPEST BANK INTRO

One of the 1st Commercial banks (1987) Owner: Hungarian state since 2015 Number of employees: 3000 Full range financial services to 600K Consumers 65K SME

~100 branches countrywide



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THE CHALLENGE 5 YRS AGO...NO TRUST

70% **NPS: -20** 30% 0 uneoucarieo neonre MINISTRY ONECCIALS CORE IN CENERAL ELOSAL Y REONL route reorie ZANKERS CUMMALISTS COLICEMAN THE BOOR ELIEVERS THE RICH ATEISTS

source: Tarki, social values 2013

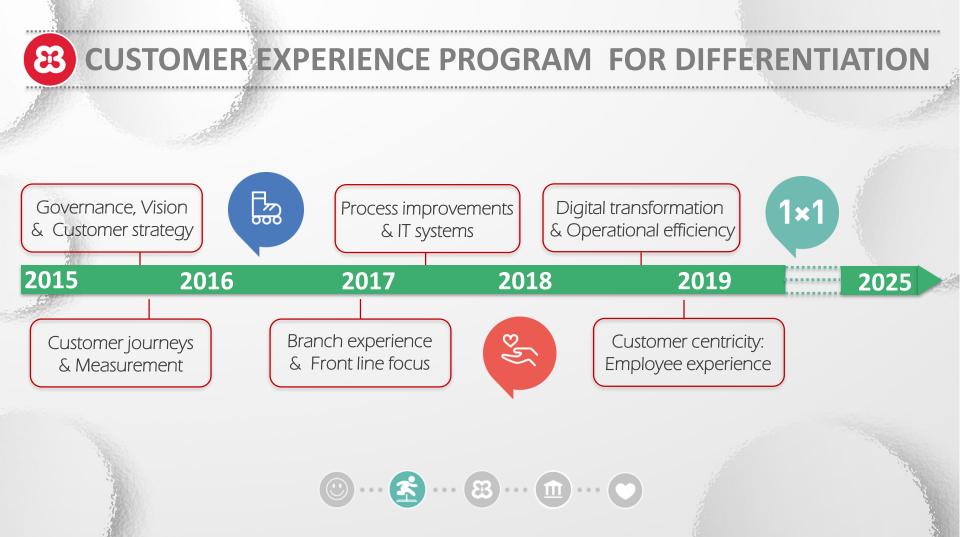


IN HUNGARY THE CONFIDENCE IN BANKS WAS EVEN WORSE...

Source: OECD, Government at a glance, 2013 Trust in financial institutions

POLAND	73%
NORWAY	69%
ESTONIA	55%
SWEDEN	53%
CZECH REPUBLIC	50%
SWITZERLAND	47%
AUSTRIA	46%
SLOVAK REPUBLIC	46%
GERMANY	43%
OECD	43%
NETHERLANDS	39%
FRANCE	32%
HUNGARY	27%
ITALY	20%
SPAIN	18%
GREECE	13%





OUR NPS SCORES ARE GROWING ③



Source: Scale Research Hungary

confidential







HIDD EL, LEHETSÉGES

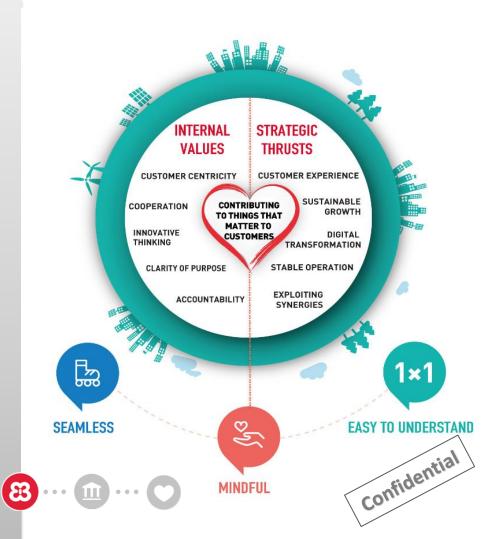


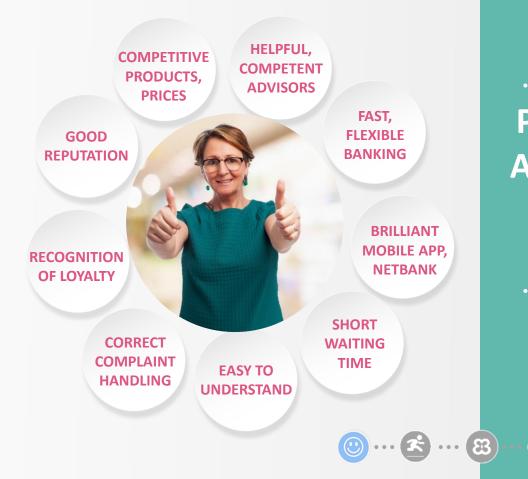




WILL BE THE MOST LIKED BANK

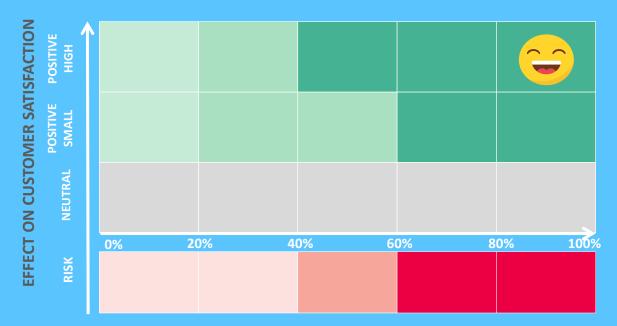
VISION & PURPOSE COMMUNICATED TO ALL EMPLOYEES





PERSONAL RELATIONSHIP AS THE MOST IMPORTANT FACTOR IN GROWING SATISFACTION

EFFECT ON CUSTOMERS = BUSINESS IMPACT



NUMBER OF CUSTOMERS/TRANSACTIONS IN THE % OF THE SAMPLE



EMPLOYEE

CUSTOMER





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"THE BUTTERFLY EFFECT"



FIRST STEP: THE FRONTLINE TRAINING

IN FOCUS

- ✓ waiting time
- ✓ complaint resolution
- customer-centric behaviour
- ✓ comforting services: wifi, gifts





LEADERSHIP EXPERIENCE DAYS

- ✓ focus on improving customer oriented thinking & behaviour
- ✓ by using the CX Maturity Model
- ✓ ...and inviting customers

COMMUNICATE, COMMUNICATE, COMMUNICATE...

- ✓ CX newsletters & posters
- ✓ video interviews
- ✓ executive presentations

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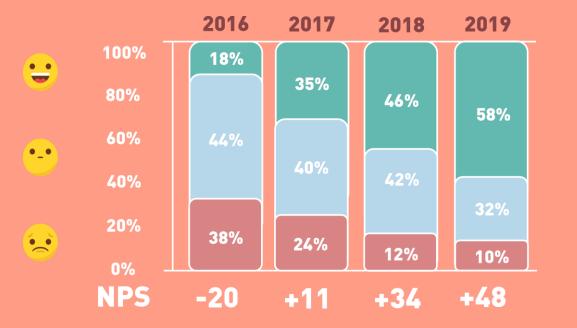
- ✓ visiting staff meetings
- ✓ intranet games



WE REWARD EMPLOYEES FOR CUSTOMER SUCCESS STORIES







PROMOTERS AMONG **EMPLOYEES**







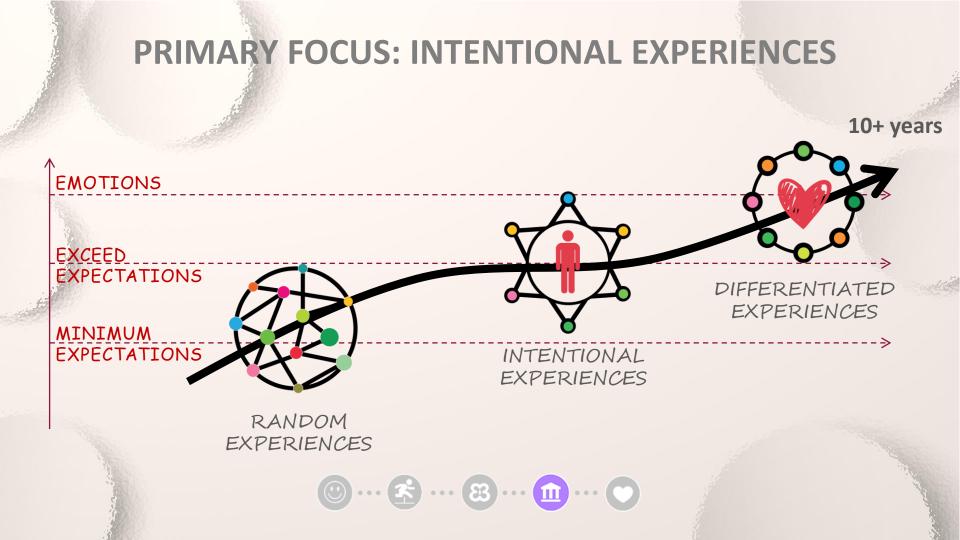
WAY TOWARD OUR VISION

CHALLENGES

& EMOTIONS

BUILDING A LOVEABLE BANK

FRAMEWORK







FOCUS ON THINGS THAT MATTER TO OUR CUSTOMERS



& EMOTIONS

CONTEXT & CHALLENGES

WAY TOWARDS OUR VISION THE CX FRAMEWORK

LOVEABLE BANK

MANY REASONS TO LOVE YOUR BANK

LOVELY ADVERTISING

COMPETENT

114

EFFORTLESS, NO WAITING TIME

.... (B) ... (B)

(⁽⁾)...(*****)

ADVISORS KEEPS YOUR MONEY SAFE

BRILLIANT MOBILE APP YOU GET YOUR LOAN

BLACK' CREDIT

RESPONSIBLE

HELPFUL

8 BUDAPEST BANK

THE WAY TOWARDS OUR VISION

BUDAPEST BANK

40% ,loveable bank' as per our customers

,helps to make my dreams come true'

58% our promoter employees

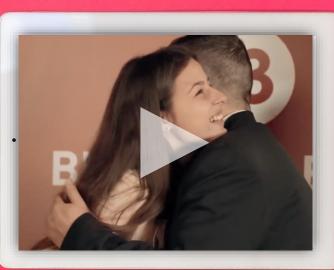
48% our promoter customers

Source: Scale Research Hungary

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"CUSTOMERS GIVE THEIR MONEY, FANS GIVE THEIR HEARTS"



VIDEO



3Cs: Curiosity, Connections & Commitment

To Do List

Get the CEO's buy-in Use CX Maturity Model Listen to the People Get Everyone involved Deliver quick wins Communicate & Celebrate Do it with full heart 😳

TENGERDI LAURA, CCXP HEAD OF MARKETING AND CX

BUDAPEST BANK HUNGARY

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